

10th HEADS OF NETWORK ANNUAL MEETING



Krakow – 21st October 2011
Presentation of the Executive Director



Summary



1. A new Mediterranean context
2. Building on ALF mission and Achievements
3. Towards a '4D' Strategy for Phase III
4. Programme guidelines for Phase III and AWP 2012
5. Reinforcing the role of the Networks
6. Budget for Phase III
7. Increasing the efficiency of the Headquarters

1. A new Mediterranean context



From Gaza to the Arab Spring



- Three years which changed the Mediterranean
 - Democratic reforms and revolutions
- What's behind the changes?
 - Social and cultural transformations (ALF Report)
- What's the major consequence?
 - Democratic values reach the Arab Street and the World public opinion
- What does it mean for the ALF?
 - New challenges and opportunities for creating spaces of exchange and dialogue across the Mediterranean



A new Mediterranean context

Deepest EU economic crisis since WW2



- Impacting European societies
 - Challenging social cohesion and capacity for living together
- Social movements are reshaping the Agenda
 - The social request for participation. Emergence of a more complex and fluid civil society landscape.
- What does it mean for the ALF?
 - New challenges for social and cultural dialogue in the EU societies and new opportunities for creating spaces of exchange across the Mediterranean

A new Mediterranean context

The difficulties of Euromed Dialogue



- The UfM initial impulse (2008)
- Paralysis of the political dialogue (2009/10)
- How we managed it?
 - Setting and implementing ALF Programme
 - Reinforcing ALF identity
 - The support of the BoG and UfM co-presidencies
- A new UfM phase (2011). The UfM Secretariat. Project oriented body. The impact of the Arab Spring on the Euromed project
- The EU response: EU Partnership for Democracy and Shared Prosperity. SPRING Programme. Civil Society Facility

2. Building on ALF mission and achievements

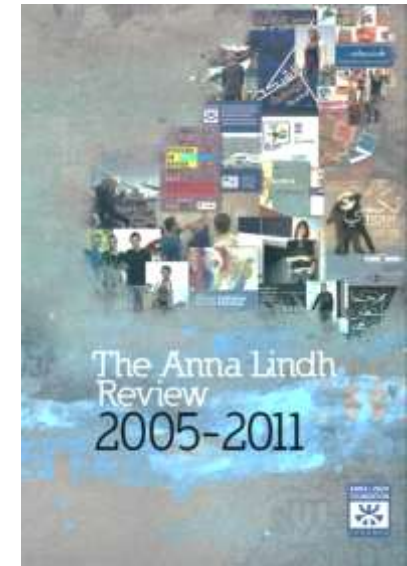


Building on ALF mission and achievements

Achievements 2005-2011



- ALF Review. What ALF is and does.
 - A coherent Programme for ICD. Action + Thinking + Advocacy
 - Building partnerships across the Med.
 - Country profile. The National Networks.
- A unique institution
 - Intergovernmental & civil society oriented
 - Local & Regional
 - Action oriented & Coping with social and cultural trends
 - Working on ICD & tackling new Democratic Agenda
 - Institutional legitimacy & social credibility



Building on ALF mission and achievements

Achievements 2011 (1)



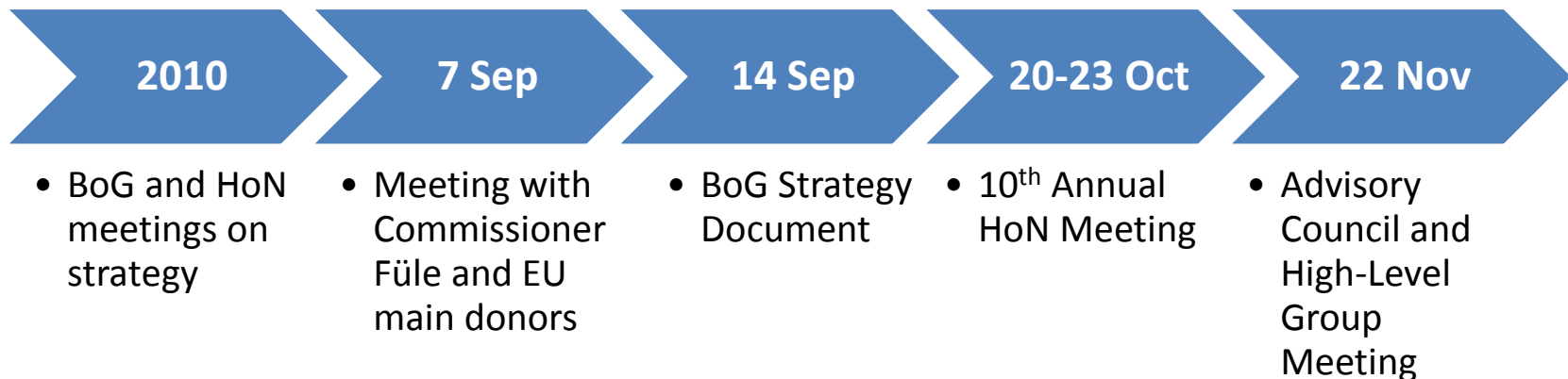
- Implementing AWP3, activities 2011:
 - CFP (37 ongoing projects)
 - Common Actions (53)
 - Education, Media and other fields.
 - Journalist Award (Monaco) and Euromed Award (Krakow)
 - TV Network Meeting (Amman)
- Responding to the Arab Spring
 - Believe in Dialogue/Act for Citizenship Programme
 - Dardasha Eskanderani (Alexandria)
 - Cairo Training Arab HoN Meeting
 - Tunis Exchange Forum.
 - Facility for Networks actions (...)



Achievements 2011 (2)



- Setting Strategy and Programme Phase III.
Participatory process:



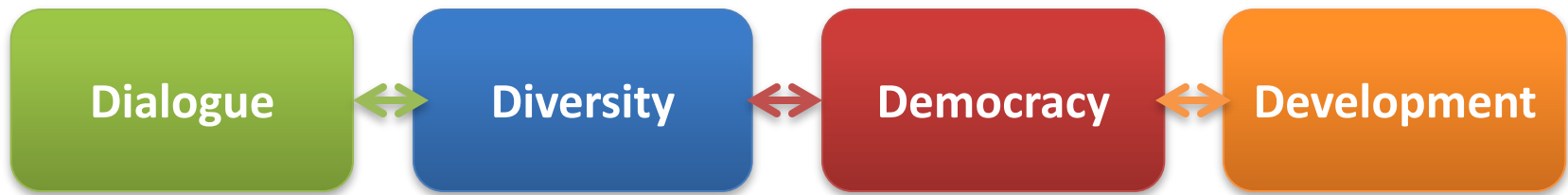
- Closing Phase II. Extension till Dec 31.
- Preparing Phase III. Programme. CFP. NSDS/5. Forum. Report.

3. Towards a '4D' strategy



Strategy for Phase III (2012-2014)

○ Towards a '4D' Strategy



- Promoting ICD between and within societies
- Valuing Diversity in all Euromed countries
- Promoting civil society role in reforms and transitions
- Reinforcing the original ALF mission (2004)

“To be effective, Intercultural Dialogue must be set within a context of respect for fundamental rights, and may then become a powerful vehicle of democratisation” (High Level Group) Advocating for ICD as an asset for Development

Strategy for Phase III (2012-2014)



○ The Challenges

- Rethinking Intercultural Dialogue in light of the social and cultural changes taking place in the Region (South & North)
- Adapting Strategy to complexity of scenarios: Euro-Med / Subregional / Euro-Arab / South-South / Bilateral
- Reinforcing ALF uniqueness. Central Euromed institution for ICD. Interface between Civil Society, Institutions and Governments.

Towards a '4D' strategy

Strategy for Phase III (2012-2014)



- The spaces of action:
 - The societies. Urban spaces. Local and global.
 - Significant borders and places of potential conflict and opportunities (within and between societies and cultures)
- The target
 - Actors of change / innovative social and cultural activists.
 - Youth and Woman
- The values.
 - Dignity. Freedom. Respect. Participation. Have a say in local and global affairs



The ALF response to the Arab Spring



- The magnitude of the changes
- Colossal challenges ahead
- The ALF contribution to the democratic transitions
 - Promoting civil society participation enhancing capacity of civil society organisations.
 - Involving cso from all walks of life and people from all beliefs
 - Collaborating with Member States initiatives aimed at civil society Arab countries
 - Facilitating experiences of EU democratic transitions
 - Work for common values and shared cultural identity.
 - Promoting South-South cso exchanges and programmes
- Responding to an historical opportunity
 - With all the formats and tools of the Programme.
 - With the activity of all the ALF Networks.

4. Programme guidelines for Phase III and AWP 2012



Programme guidelines for Phase III and AWP 2012

Programme for Phase III / Main Allocations



Call for Proposals (3M euros)

Support to Networks Activities and Development (2,4M euros)

The Anna Lindh Forum (0,5M euros)

'Believe in Dialogue, Act for Citizenship' Facility (1,5M euros)

Observatory of Social Changes and Cultural Diversity (0,5M euros)

Multiannual Programmes and Regional Initiatives (0,7M euros)

Institutional Incidence, ALF Resources and Communication (0,3M euros)

Programme guidelines for Phase III and AWP 2012

Annual Work Plan 2012 (1)



Calls for Proposals

- New Call. Theme. Calendar.
- Simplifying Procedures

Support to Networks Activities and Development

- NSDS. Common Actions.
- Specific support to Southern Networks

Multiannual Programmes and Regional Initiatives

- Education
- Culture of peace. Palestine/Israel joint initiative
- Other fields and programmes

Programme guidelines for Phase III and AWP 2012

Annual Work Plan 2012 (2)



The Anna Lindh Forum

- Istanbul. 2012 or 2013
- A Forum for responding to the new situation

Observatory of Social Changes and Cultural Diversity

- Report (second edition)
- From the Report to the Observatory.

‘Believe in Dialogue / Act for Citizenship’ Facility

- An ALF Programme to be funded with extra contributions
- Subregional projects: Arab Young Voices (British Council)
- Cooperation with EU Partnership for Democracy and Shared Prosperity.
- Exploring other possibilities.

Programme guidelines for Phase III and AWP 2012

Annual Work Plan 2012 (3)



Institutional initiatives

- Advisory Council. Renewal
- The President
- Towards a High Level Euromed Institutional Meeting on ICD and civil society

Resources and visibility

- Euromed Award
- Journalist Award
- Sea of Words
- Iqra Award

Communication

- Improve internal tools
- New stage in Media impact

5. Reinforcing the role of the Networks



Participating in setting and implementing the programme



- The Network of Networks makes the uniqueness of the Anna Lindh Foundation
- Some challenges for Phase III
 - Connecting with main actors of dialogue and change. Representativity.
 - Participating in setting and implementing ALF Programmes. Capacity.
 - Adapting the ALF Programme to national contexts. Creativity
 - Increasing ALF visibility at the National level. Communication skills.

Reinforcing the role of the Networks

Opportunities and tools



- New EU facilities and partnerships for democratic transitions.
 - Fundraising opportunities for EU Networks
 - Participating in EU funded projects for Arab Networks
- Partnerships. The CFP.
- Networking. The process towards the Forum. Sub-regional initiatives.
- Services. Observatory. Tools and Resources.

Reinforcing the role of the Networks

Resourcing and supporting the Networks



- A new Scheme for supporting Networks action within civil society
 - One programme / two components
 - Increasing capacity of the HoN for running the Network
 - Common Actions
- Special attention to the Arab Networks
 - Creating ALF Network in Libya



6. Budget for Phase III



Budget for Phase III



- Some Good News
 - Phase III pledges (State of play/document distributed)
 - EU Grant Contract on the way (6,9 M euros)
 - MS contributions (4,15 M euros)
- Budget (12.9 M euros) is not secured
- Extra sources of funding:
 - UK Arab Partnership (440,000 GBP)
 - Collaboration with EU Partnership for Democracy
- Complexity for planning and managing Budget.
- Fund-raising. Opportunities for the Networks

7. Increasing the efficiency of the Headquarters



The ALF Secretariat (1)



- Positive Assessment for Phase II
 - More professionalism in planning and implementing
 - Ensure better standards in financial management
 - Improved capacity and better coordination among Units.
 - Participation of all Units and Staff in Networks life

- Need to improve Staff work conditions.
 - Survey and Performance Appraisal: excessive workload. Admin & finance procedures consume 50% time. Need to simplify more. Definition of responsibilities. Institutional and professional uncertainty .
 - How to improve work conditions and quality and Staff efficiency ?
 - More participation.
 - More clarity in tasks segregation
 - More responsibility.
 - More ownership.
 - New Organigramme next BoG.

The ALF Secretariat (2)



○ How to reinforce Secretariat's efficiency for Phase III?

- Organigramme more programme and project oriented
- Maximizing resources and externalizing some activities
- Creating Task Force for action in Arab societies
- Studying the possibility to move most ALF Secretariat to Cairo.
 - Efficiency.
 - Increasing our work with civil society and cultural actors.
 - Improving our relation with Institutions and donors.
 - Enhancing ALF visibility
 - Project to next BoG. Cost. Calendar.

10th Heads of Network Annual Meeting

Krakow – 22nd October 2011

Thank you

